

# Public Document Pack

AT A MEETING of the Cabinet of HAMPSHIRE COUNTY COUNCIL held at the Castle, Winchester on Monday, 18th June, 2018

Chairman:

\* Councillor Roy Perry

- |                            |                                |
|----------------------------|--------------------------------|
| * Councillor Keith Mans    | * Councillor Mel Kendal        |
| * Councillor Liz Fairhurst | * Councillor Stephen Reid      |
| * Councillor Edward Heron  | * Councillor Patricia Stallard |
| * Councillor Rob Humby     | * Councillor Seán Woodward     |
| * Councillor Andrew Joy    |                                |

## Co-opted members

Also present with the agreement of the Chairman:

### 58. APOLOGIES FOR ABSENCE

All Members were present and no apologies were noted

### 59. DECLARATIONS OF INTEREST

Members were mindful that where they believed they had a Disclosable Pecuniary Interest in any matter considered at the meeting they must declare that interest at the time of the relevant debate and, having regard to the circumstances described in Part 3, Paragraph 1.5 of the County Council's Members' Code of Conduct, leave the meeting while the matter was discussed, save for exercising any right to speak in accordance with Paragraph 1.6 of the Code. Furthermore Members were mindful that where they believed they had a Personal interest in a matter being considered at the meeting they considered whether such interest should be declared, and having regard to Part 5, Paragraph 5 of the Code, considered whether it was appropriate to leave the meeting whilst the matter was discussed, save for exercising any right to speak in accordance with the Code.

### 60. MINUTES OF PREVIOUS MEETING

The minutes of the previous meeting were reviewed and agreed

### 61. DEPUTATIONS

No requests to make a deputation had been received.

### 62. CHAIRMAN'S ANNOUNCEMENTS

The Chairman welcomed Councillor Woodward who had been re-appointed to Cabinet and Councillor Heron who had been newly appointed to Cabinet. It was noted that the Education portfolio had been added to Councillor Reid's responsibilities and the Chairman paid tribute to the work of Councillors Edgar and Gibson who had stepped down from their Cabinet roles.

An announcement by the Government of increased spending on healthcare was highlighted by the Chairman, who reflected on the experience of increasing costs in Hampshire. He noted that work had begun on the extra-care facility at Nightingale Lodge and praised the ability of the County Council to meet financial pressures by looking at the long term position.

The Chairman reported on a peace and reconciliation event he had attended at Winchester Cathedral. He also reminded Members of the forthcoming County Service and of a youth orchestra event in Romsey Abbey in November to mark the end of the First World War.

**63. END OF YEAR FINANCIAL REPORT 2017/18**

Cabinet received a report of the Director of Corporate Resources setting out the end of year financial position 2017/18.

The report was introduced with particular reference to the key points set out in the executive summary, including the departmental position, the levels of contingency and resources for winter maintenance.

The report was welcomed, especially the additional £7 million available for social care. Road maintenance was also highlighted and the benefits of “Dragon Patcher” machines explained. Cabinet expressed their commitment to Hampshire roads being in the best possible condition in particular in light of the damage caused by severe winter weather. It was noted that £3 million was being made available from the Government for highway repairs following winter weather damage and that the report proposed adding £2 million to this. It was proposed and agreed that a further £1 million be added in order to match Government funding and make a total of £6 million available to purchase two Dragon Patcher machines and fund their operation. Cabinet heard that this was in addition to around £10 million being spent on highways through Operation Resilience and the general maintenance budget.

With an amendment to reflect the additional money for highway maintenance, the recommendations in the report were proposed and agreed. The decision record is attached.

**64. MEDIUM TERM FINANCIAL STRATEGY**

Cabinet received a report of the Director of Corporate Resources regarding the Medium Term Financial Strategy.

The report was introduced and it was explained that its focus was on looking ahead to plan for meeting service delivery requirements. Uncertainties around funding from Government grant, Business Rates and any specific funding for Adults or Children’s Social Care were highlighted and it was noted that the report was prepared according to the best available information. The reserves position was set out and Cabinet heard that compared with the national average of 25 days contingency, Hampshire had sufficient (non-allocated) reserves for 27 days of service delivery. The significance of the net contribution of £19.5 million in generated income was also highlighted. In order to demonstrate the anticipated funding gap, Cabinet’s attention was drawn to the diagram at 6.15 of the report.

Cabinet welcomed the report and the diagram and recognised the scale of the budget involved, in light of which any possible income from Business Rates would be relatively small. The factors influencing the inflationary pressure of £76 million were discussed and it was acknowledged that substantial increases in funding from Government were unlikely. The long term economic and social benefits of investment, such as at Farnborough airport were noted and Members welcomed ongoing investment in facilities to benefit communities.

The recommendations in the report were proposed and agreed. The decision record is attached.

**65. SERVING HAMPSHIRE - 2017/18 PERFORMANCE REPORT**

Cabinet received a report of the Chief Executive and Head of Law and Governance regarding the County Council's performance for 2017/18.

The performance highlights and risks as set out in the report were introduced, as was a summary of the small number of complaints made to the Local Government ombudsman.

Cabinet was supportive of the report, noting in particular performance success in the areas of school places and attainment as well as the re-ablement service at the Firs.

[With regard to the Firs, Councillor Reid declared a personal interest by virtue of being the County Council's representative on Hampshire Hospitals Foundation Trust.]

The recommendations in the report were proposed and agreed. The decision record is attached.

**66. THE DIRECTOR OF CULTURE, COMMUNITIES AND BUSINESS SERVICES**

Cabinet received a report of the Chief Executive seeking Cabinet approval for the recruitment of a new Director of Culture, Communities and Business Services.

Tribute was paid to Karen Murray, who was due to retire later in the year and Members recognised her progression from joining the Council aged 16 as an example of the opportunities available within the organisation.

The proposal to recruit to the post to secure and sustain success in the department was set out and it was noted that there was sufficient time for a full external recruitment process.

The recommendations in the report were proposed and agreed. The decision record is attached.

**67. CHANGES IN RESPONSIBILITIES FOR EXECUTIVE FUNCTIONS**

Cabinet received a report of the Chief Executive regarding responsibilities for Executive functions following recent revisions by the Leader of the Council.

The recommendations in the report were proposed and agreed. The decision record is attached.

---

Chairman,

## HAMPSHIRE COUNTY COUNCIL

### Executive Decision Record

<b>Decision Maker:</b>	Cabinet
<b>Date:</b>	18 June 2018
<b>Title:</b>	2017/18 – End of Year Financial Report
<b>Report From:</b>	Director of Corporate Resources – Corporate Services

**Contact name:** Rob Carr, Head of Finance

**Tel:** 01962 847508

**Email:** Rob.Carr@hants.gov.uk

#### 1. The decision:

##### That Cabinet:

- 1.1. Approves the outturn position set out in Section 3.
- 1.2. Approves the transfer of £6.25m to the Insurance Reserve to increase the reserve in line with most recent actuarial review.
- 1.3. Approves the transfer of £0.5m to the Investment Risk Reserve.
- 1.4. Approves the allocation of £1.4m of the net corporate savings to enable the County Council to provide funding to undertake vital remedial work to the county's road network following the prolonged cold and wet period.
- 1.5. Approves an additional one off cash limit increase to the Economy, Transport and Environment Department of £1m in 2018/19 to add to the extra funding already identified as part of a sustained pot hole busting campaign, to be funded from a draw from the Corporate Policy Reserve making a £6m additional commitment to tackling pot holes
- 1.6. Approves the transfer of the balance of the net corporate savings of approaching £17m to the Grant Equalisation Reserve (GER).
- 1.7. Approves the increase of service capital programme cash limits for 2018/19 to reflect the carry forward of capital programme schemes and shares of capital receipts, as set out in Appendix 3.

Recommends to County Council that:

- 1.8. The report on the County Council's treasury management activities and prudential indicators set out in Appendix 2 be approved.

**2. Reason(s) for the decision:**

2.1. The report and recommendations form part of the statutory annual statement of accounts process and the specific decisions are needed to produce the final end of year accounts

**3. Other options considered and rejected:**

3.1. None

**4. Conflicts of interest:**

4.1. Conflicts of interest declared by the decision-maker:

4.2. Conflicts of interest declared by other Executive Members consulted:

**5. Dispensation granted by the Conduct Advisory Panel: none.**

**6. Reason(s) for the matter being dealt with if urgent: not applicable.**

**7. Statement from the Decision Maker:**

**Approved by:**

**Date:**

-----

18 June 2018

**Chairman of Cabinet  
Councillor Roy Perry**

## HAMPSHIRE COUNTY COUNCIL

### Executive Decision Record

<b>Decision Maker:</b>	Cabinet
<b>Date:</b>	18 June 2018
<b>Title:</b>	Looking Ahead - Medium Term Financial Strategy
<b>Report From:</b>	Director of Corporate Resources – Corporate Services

**Contact name:** Carolyn Williamson, Director of Corporate Resources

**Tel:** 01962 847400

**Email:** Carolyn.Williamson@hants.gov.uk

#### 1. The decision:

##### That Cabinet:

- 1.1 Notes and agrees the potential for formal decision making on the next transformation programme to take the County Council to 2021 being made during the autumn 2019.
- 1.2 Notes and agrees to proceed on the basis of a forecast financial gap for the two year period to 2021/22 of £80m.
- 1.3 Approves the provisional departmental targets outlined in paragraph 7.7.
- 1.4 Approves the timetable for the Transformation to 2021 Programme as detailed in paragraph 7.13

##### Recommends to County Council that:

- 1.5 The allocation of recurring funding totalling £19.7m from 2019/20 onwards to be met from a further round of corporate efficiencies, achieved from a review of treasury management activity, inflation allowances, contingencies and reserves, is approved to provide for the following:
  - £5m for the revenue consequences of the Digital Programme and the expanding use of technology that underpins the delivery of transformation.
  - £1.2m to re-align the Strategic Procurement income allowing corporate prioritisation of this resource to take place.
  - £13.5m for the forecast growth in Children Looked After numbers.
- 1.6 An initial allocation of £200m is added to the capital programme for Adults' Services Bed Based Programme to be funded from prudential borrowing.
- 1.7 A sum of £1.8m is added to the capital programme in 2018/19 and £0.5m in 2019/20 to be funded from departmental reserves to proceed with the next

phase of the Country Parks Transformation Programme and specific proposals for the Empire Room at Royal Victoria Country Park, the farm attractions at Staunton and Manor Farm and for Queen Elizabeth Country Park.

1.8 £4m is added to the capital programme to fund the replacement of the current social care IT system to be met from existing funding set aside for this purpose.

1.9 A sum of £9.53m is added to the capital programme to progress the completion of phase 1 of the Eclipse Busway from Fareham to Gosport and that funding of up to £2.5m is approved to underwrite the scheme in the event that further grant funding cannot be secured.

**2. Reason(s) for the decision:**

2.1. To set out the medium term prospects for the County Council's finances to 2021/22 and the budget development process for 2019/20.

**3. Other options considered and rejected:**

3.1. None

**4. Conflicts of interest:**

4.1. Conflicts of interest declared by the decision-maker:

4.2. Conflicts of interest declared by other Executive Members consulted:

**5. Dispensation granted by the Conduct Advisory Panel: none.**

**6. Reason(s) for the matter being dealt with if urgent: not applicable.**

**7. Statement from the Decision Maker:**

<b>Approved by:</b>  -----  <b>Chairman of Cabinet Councillor Roy Perry</b>	<b>Date:</b>  18 June 2018
---	----------------------------------

## HAMPSHIRE COUNTY COUNCIL

### Executive Decision Record

<b>Decision Maker:</b>	Cabinet
<b>Date:</b>	18 June 2018
<b>Title:</b>	<i>Serving Hampshire</i> – 2017/18 Performance Report
<b>Report From:</b>	Chief Executive and Head of Law and Governance

**Contact name:** Antonia Perkins, Interim Head of Insight and Engagement

**Tel:** 01962 835 308

**Email:** [antonia.perkins@hants.gov.uk](mailto:antonia.perkins@hants.gov.uk)

**1. The decision:**

1.1. That Cabinet notes the County Council's performance for 2017/18.

**2. Reason(s) for the decision:**

2.1. To provide strategic oversight of the County Council's performance against the *Serving Hampshire* Strategic Plan for 2017-21 (*Serving Hampshire*)

**3. Other options considered and rejected:**

3.1. None

**4. Conflicts of interest:**

4.1. Conflicts of interest declared by the decision-maker:

4.2. Conflicts of interest declared by other Executive Members consulted:

**5. Dispensation granted by the Conduct Advisory Panel: none.**

**6. Reason(s) for the matter being dealt with if urgent: not applicable.**

**7. Statement from the Decision Maker:**

**Approved by:**

**Date:**

-----

18 June 2018

**Chairman of Cabinet  
Councillor Roy Perry**

## HAMPSHIRE COUNTY COUNCIL

### Executive Decision Record

<b>Decision Maker:</b>	Cabinet
<b>Date:</b>	18 June 2018
<b>Title:</b>	The Director of Culture, Communities and Business Services
<b>Report From:</b>	Chief Executive

**Contact name:** John Coughlan

**Tel:** 01962 845252

**Email:** [john.coughlan@hants.gov.uk](mailto:john.coughlan@hants.gov.uk)

#### 1. The decision:

##### That Cabinet

- 1.1. Gives approval for the recruitment of a new Director of Culture, Communities and Business Services;
- 1.2. Notes that, further to this exercise, future steps may be taken, subject to Cabinet approval as required, for the re-configuration of certain key services within the Corporate Management Team.

#### 2. Reason(s) for the decision:

- 2.1. To give Cabinet approval for the recruitment of a new Director of Culture, Communities and Business Services (CCBS) in light of the impending retirement of the current post holder.

#### 3. Other options considered and rejected:

- 3.1. None

#### 4. Conflicts of interest:

- 4.1. Conflicts of interest declared by the decision-maker:

- 4.2. Conflicts of interest declared by other Executive Members consulted:

#### 5. Dispensation granted by the Conduct Advisory Panel: none.

**6. Reason(s) for the matter being dealt with if urgent: not applicable.**

**7. Statement from the Decision Maker:**

**Approved by:**

**Date:**

-----

18 June 2018

**Chairman of Cabinet  
Councillor Roy Perry**

## HAMPSHIRE COUNTY COUNCIL

### Executive Decision Record

<b>Decision Maker:</b>	Cabinet
<b>Date:</b>	18 June 2018
<b>Title:</b>	Responsibilities for Executive Functions
<b>Report From:</b>	Chief Executive

**Contact name:** Barbara Beardwell

**Tel:** 01962 845157

**Email:** [barbara.beardwell@hants.gov.uk](mailto:barbara.beardwell@hants.gov.uk)

#### 1. The decision:

- 1.1. That the allocation of responsibility for Executive Functions at Appendix One of this Report is noted by Cabinet, and reported to the County Council at the County Council meeting on 19 July 2018.
- 1.2. That the revised allocation of responsibilities for Scrutiny Functions contained at Appendix Two of this Report is recommended by Cabinet for approval by the County Council.
- 1.3. That composition of the Cabinet Advisory Sub-Committee for Economic Development also include the Executive Member for Education and Skills, Human Resources and Performance.

#### 2. Reason(s) for the decision:

- 2.1. To report upon the allocation of responsibility for Executive Functions decided by the Leader in accordance with Part 1, Chapter 17, Paragraph 1.3 of the County Council's Constitution

#### 3. Other options considered and rejected:

- 3.1. None

#### 4. Conflicts of interest:

- 4.1. Conflicts of interest declared by the decision-maker:

- 4.2. Conflicts of interest declared by other Executive Members consulted:

5. Dispensation granted by the Conduct Advisory Panel: none.
6. Reason(s) for the matter being dealt with if urgent: not applicable.
7. Statement from the Decision Maker:

**Approved by:**

**Date:**

-----

18 June 2018

**Chairman of Cabinet  
Councillor Roy Perry**